

# Provider Group – Joint Job Evaluation Job Fact Sheet <u>Job #418 – Clinical Information Systems Analyst</u>

PLEASE PRINT

#### Section 1 – INTRODUCTION

**Purpose:** 

This section provides general direction for completing the Job Fact Sheet and is further supplemented by the additional instructions set out in the remaining sections of this Job Fact Sheet.

The collection of accurate, complete, up-to-date and gender neutral job information is essential to, and forms the basis of, the job evaluation process.

This Job Fact Sheet (JFS) provides a format and serves as a questionnaire designed to describe a job, to capture the skill, effort and responsibility normally required in the work, and to record the conditions under which it is usually carried out. The JFS focuses on **CURRENT** job content and requirements. **THIS IS NOT AN APPRAISAL OF AN INDIVIDUAL'S PERFORMANCE ON THE JOB.** 

Please read the JFS carefully, and complete each section. Throughout the JFS examples are requested and are important as you describe the job. Provide additional information on the back blank pages of this document, additional job holder comments can be recorded in Section (16) on page 25, or attach additional pages if necessary.

#### **SUPERVISOR – STEPS TO FOLLOW:**

- 1. a. New Job: complete Job Review Request Form (JRRF), complete a proposed JFS and proposed Job Description.
  - b. Forward all documents to your Human Resources representative.
- 2. DO NOT CHANGE EMPLOYEE'S RESPONSES.

#### **EMPLOYEE - STEPS TO FOLLOW:**

- 1. Please read the JFS carefully, and complete each section. If you find that some questions do not relate to your job, please write in "not applicable".
- 2. The information you provide should relate to the job content as it currently exists. When reviewing your duties and responsibilities, ensure that you consider the entire job cycle (activities that regularly occur in a one-year period).
- 3. Group submissions are encouraged for employees doing the same or very similar job duties.
- 4. It is suggested that you complete Sections 6 through 15 before completing Sections 4 and 5. The "Sample Key Activities" (see Appendix A) may assist you in completing Section 5.
- 5. Once you have completed the JFS and if you have not already submitted a JRRF, please complete and forward both documents to your Human Resources representative. Keep a copy of all documentation for your records. Please complete the Signatures Section (17) on page 25.
- 6. Your immediate Out-of-Scope Supervisor (Supervisor) will review your completed JFS and add comments at the end of each section.
- Please keep in mind that, although you are the employee(s) doing the job, what is being described are the current responsibilities of the job not how well you are performing these tasks and responsibilities. It is important that you concentrate only on providing the facts about the job and its responsibilities.

This section gathers information regarding the organization	n in which your job functions.	
	f the person currently in the job.	
tle of your immediate Out-of-Scope Supervisor	SUPERVISOR'S COMMENTS – ORGANIZATION CHART	NAL WORK
	Are the responses to this question:   Complete Do you agree with the responses:   Yes	☐ Incomplete
your immediate Supervisor (if different than above)	COMMENTS (must be completed if "Incomplete" or "N	No" is selected):
Your current Provincial JE Job Title		
rent Provincial JE Job Number:	Supervisor's	Initials:
JE Job Titles that report directly to you (if applicable)		
	Chart below: ite in the Provincial JE Job Title of the position – not the name of the of your immediate Out-of-Scope Supervisor  your immediate Supervisor (if different than above)	SUPERVISOR'S COMMENTS - ORGANIZATION CHART  Are the responses to this question:  Do you agree with the responses:  Yes  COMMENTS (must be completed if "Incomplete" or "New Your current Provincial JE Job Title  Your current Provincial JE Job Number:  SUPERVISOR'S COMMENTS - ORGANIZATION CHART  Are the responses to this question:  COMMENTS (must be completed if "Incomplete" or "New Your current Provincial JE Job Title  Supervisor's

Purpose: This section gathers basic identifying material so we can keep track of completed Job Fact Sheets.  Provide your name and work telephone number(s) for contact purposes. For group JFS submissions, please note the name and telephone number(s) of the contact person.  Name of person completing the JFS for a single employee, or contact person for group JFS submission (ONLY COMPLETE A GROUP SUBMISSION IF ALL EMPLOYEES ARE DOING THE SAME JOB):  Name (Print):	Section	on 3 – JOB IDEN	NTIFICATION						
Name of person completing the JFS for a single employee, or contact person for group JFS submission (ONLY COMPLETE A GROUP SUBMISSION IF ALL EMPLOYEES ARE DOING THE SAME JOB):  Name (Print):		Purpose:	This section g	athers basic identifyin	ng material so we can keep tr	ack of comp	leted Job Fact Sh	eets.	
Name (Print):	Provid	de your name and	work telephone n	umber(s) for contact pu	urposes. For group JFS submis	sions, please	note the name and	d telephone number(s) of the	contact person.
Work Telephone:				single employee, or co	ontact person for group JFS sub	mission (ON	LY COMPLETE	A GROUP SUBMISSION II	F ALL EMPLOYEES
Department:  See Section 18 on page 28 for signatures.  Provincial JE Job Title:  Date:  Provincial JE Number:  Office use only:  JEMC No.  M  Section 4 – JOB SUMMARY  Purpose:  This section describes why the job exists.  Briefly describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems. Provides support and training to users of clinical information systems. Provides support what job exist?" and "What is this job responsible for?"  Describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems. Provides support and training to users of clinical information systems.  Tips:  Consider "Why does this job exist?" and "What is this job responsible for?"  Describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems.  Tips:  Consider "Why does this job exist?" and "What is this job responsible for?"  Describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems.  Tips:  Consider "Why does this job exist?" and "What is this job responsible for."  SUPERVISOR'S COMMENTS – JOB SUMMARY  Are the responses to this question:  Complete  Incomplete  On you agree with the responses:  Yes  No	Name	( <b>Print</b> ):						Employee No.:	
Department:	Work	Telephone:			E-Mail Address:				
Provincial JE Job Title:	Saska	tchewan Health A	Authority/Affiliate:						
Provincial JE Job Title:    Office use only:   JEMC No.   M	Facili	ty/Site:				Departm	ent:		
Provincial JE Number:	See Se	ection 18 on page	28 for signatures.						
Section 4 – JOB SUMMARY  Purpose: This section describes why the job exists.  Briefly describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems. Provides support and training to users of clinical information systems.  Consider "Why does this job exist?" and "What is this job responsible for?"  Think about what you would say if someone approached you and asked you about your job.  You may wish to begin with: "The ( <u>Job Title</u> ) exists to" or "The ( <u>Job Title</u> ) is responsible for"  *********************************	Provi	ncial JE Job Title:	:					Date:	
Purpose: This section describes why the job exists.  Briefly describe the general purpose of this job: Provides business process analysis and ongoing quality assurance processes to maintain the integrity of clinical information systems. Provides support and training to users of clinical information systems.  Clips: Consider "Why does this job exist?" and "What is this job responsible for?" Think about what you would say if someone approached you and asked you about your job. You may wish to begin with: "The (Job Title) exists to" or "The (Job Title) is responsible for"  *********************************	Provii	ncial JE Number:			Office use on	ly:	JEMC No.	M	
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Supervisers. Provides support and training to users of clinical information systems.  Consider "Why does this job exist?" and "What is this job responsible for?"  Think about what you would say if someone approached you and asked you about your job.  You may wish to begin with: "The (Job Title) exists to" or "The (Job Title) is responsible for"  *********************************		Purpose:	This section d	escribes why the job 6	exists.				
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SUPERVISOR'S COMMENTS – JOB SUMMARY  Are the responses to this question:   Complete   Incomplete  No   COMMENTS (must be completed if "Incomplete" or "No" is selected):   Mare the responses:   No   COMMENTS (must be completed if "Incomplete" or "No" is selected):   Mare the responses:   No   Mare the responses:   Mare the responses:	▶Thi	nk about what yo	u would say if som	neone approached you a	and asked you about your job.	for"			
Are the responses to this question:   Or you agree with the responses:  Yes  COMMENTS (must be completed if "Incomplete" or "No" is selected):  No	arm.	TRIVICADIA CA			********	*****	*****	*****	
Do you agree with the responses:  Yes  No					☐ Incomplete	COMM	ENTS (must be co	ompleted if "Incomplete" o	r "No" is selected):
		-	-	_					
Supervisor's Initials:	Do yo	ou agree with the	responses:	∐ 1es	□ 140				
								Supervisor's Initia	ls:

#### 5 – KEY WORK ACTIVITIES

Purpose: This section describes the key activities, duties and responsibilities of the job.

Consider the full range of job duties or responsibilities undertaken over the year. Summarize these in rough form before completing this section.

Group the job duties or responsibilities that are related and summarize them in a phrase, at the top of each box (e.g., counseling and patient education, preventative maintenance, community involvement). Estimate (to the nearest 5%) the percentage of time per year spent on each key work activity summarized in the section(s) below. Most jobs can be described in three to five key work activities.

The total of all key work activity sections should equal but not exceed 100%. For example:  $\frac{1}{2}$  day every day per year = 50%; 3 months per year = 25%; 2  $\frac{1}{2}$  weeks per year = 5%.

After summarizing each key work activity, provide details or examples that describe the related job duties or responsibilities. If using abbreviations, acronyms or technical terminology, please initially explain their meaning.

- Don't get lost in detail in describing the duties and responsibilities. Use clear verbs about things that are done in connection with each one. Avoid using a gender biased wording (i.e. he or she) in describing the work.
- It is important that the **whole job** be described, not just a particular dimension or a special project.

The "Sample Key Activities" (see Appendix A) may assist you in completing this section.

#### Key Work Activity A: Data Quality / Quality Assurance Testing

#### **Duties/Responsibilities:**

- ♦ Maintains standardization of patient care data as it pertains to clinical information systems.
- Performs Quality Assurance reviews to monitor adherence to standards and guidelines.
- ♦ Monitors data quality to determine areas where data standards and/or training are required.
- ♦ Coordinates, performs and evaluates regression and software update testing.
- ♦ Participates in the resolution of clinical systems error messaging.

SUPERVISOR'S COMMENTS – KEY WORK ACTIVITIES
Are the responses to this question:   Complete Incomplete
Do you agree with the responses:
COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" is selected):
Supervisor's Initials:

ey Work Activity B: <u>Policy / Protocol Development</u>	SUPERVISOR'S COMMENTS – KEY WORK ACTIVITIES					
aties/Responsibilities:  Participates in the development, maintenance and documentation of policies and procedures determined through business process analysis and clinical systems capability.  Maintains documentation related to system testing, work-arounds, system development and maintenance.	Are the responses to this question:  Complete Incomplets  Do you agree with the responses:  Yes No  COMMENTS (must be completed if "Incomplete" or "No" is selected					
	Supervisor's Initials:					
ey Work Activity C: <u>Information System Support / Training</u>	SUPERVISOR'S COMMENTS – KEY WORK ACTIVITIES					
aties/Responsibilities: Assists in providing on-going support to clinical systems users. Designs and maintains training programs and manuals for users of clinical systems. Designs and maintains privacy training for users of clinical systems.	Are the responses to this question:  Complete Incomplete  Do you agree with the responses:  Yes No  COMMENTS (must be completed if "Incomplete" or "No" is selected)					
	Supervisor's Initials:					

Key Work Activity D: <u>Business Process Review</u>	SUPERVISOR'S COMMENTS – KEY WORK ACTIVITIES
<ul> <li>Assesses requirements, monitors deployment of hardware to ensure client privacy and user requirements.</li> <li>Validates business functionality.</li> <li>Reviews, recommends and assists in the implementation of changes in policies, procedures and protocols.</li> <li>Assists in the design of systems to facilitate clinical and health documentation.</li> </ul>	Are the responses to this question:  Complete Incomplete  Do you agree with the responses:  Yes No  COMMENTS (must be completed if "Incomplete" or "No" is selected)
Von Words Activity E. Sustan Maintan and / Soundte	Supervisor's Initials:  SUPERVISOR'S COMMENTS – KEY WORK ACTIVITIES
titles/Responsibilities:  Maintains patient data and electronic records, user profile and system documentation as requested.  Audits number of current users by department.  Troubleshoots database and software problems for end users.  Monitors data quality.  Creates, maintains and deactivates user accounts.  Monitors, investigates and reports on inappropriate access and/or usage of system.	Are the responses to this question:   Complete Incomplete  Do you agree with the responses:   Yes No  COMMENTS (must be completed if "Incomplete" or "No" is selected)  Supervisor's Initials:

#### **Section 6 – DECISION-MAKING**

Purpose: This section provides a series of situations that may be encountered on the job requiring decision making before taking action.

For each situation, please indicate the response that most appropriately describes your job. Provide examples where requested. Add any additional examples under "Other".

Example: if the job requires you to follow specific instructions/procedures most of the time, check the box under "Most of the time" and give examples. If the job requires you to modify established methods often, check "Often".

(a)	In this job, do you (check all responses that apply)	Almost never	Sometimes	Often	Most of the time
	Follow specific instructions/procedures, use well-defined methods or use established guidelines to achieve desired end results.  Example: <i>Follows CIHI standards</i> .			X	
	Modify or change established department methods and procedures, but stay within program or legislative boundaries. Example: <i>Modify patient data collection processes</i> .			X	
	ollow specific instructions/procedures, use well-defined methods or use established guidelines to achieve desired end sults.  Example: <i>Follows CIHI standards</i> .  Todify or change established department methods and procedures, but stay within program or legislative boundaries.			X	

(b)	When there is a situation you have not come across before, do you (check all responses that apply)	Almost never	Sometimes	Often	Most of the time
	Immediately ask the supervisor/leader what to do		X		
	Ask co-workers for help in deciding what to do		X		
	Read manuals and figure out what to do		X		
	Decide with your supervisor what to do		X		
	Check guidelines and past practices			X	
	Decide what to do based on your related experience				X
	Get advice with problems from management and/or other sources (e.g. supplier, consultants)		X		
	Other (specify)				

Others in own program/departmental Management Example: Departmental Management Example: Example: Example: Example:	iate				X X X X		
Others in own program/departments within the SHA/Affili Example: Departmental Management Example: Specialists / Clinical Experts Example:	iate				X X		
Example:  Others within the SHA/Affili  Example:  Departmental Management  Example:  Specialists / Clinical Experts  Example:	iate				X		
Others within the SHA/Affili Example: Departmental Management Example: Specialists / Clinical Experts Example:	iate				X		
Example: Departmental Management Example: Specialists / Clinical Experts Example:					X		
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103 <b>p</b> 022000							
) ()	xample:	**************************************	**************************************	**************************************	**************************************	**************************************	**************************************

Section	17 – E	DUCATION AND SPE	CIFIC TRAINING				
	Purp	ose: This section	n gathers information	on the minimum	evel of completed	forma	al education required for the job.
(a)		t minimum level of com you have, but what is the				new p	person being hired into this job? This does not reflect the education
•		total <b>minimum</b> level of or to graduation or certific		r formal training sho	ould include all cla	ssroom	m, laboratory, practicum, clinical, or apprenticeship, etc., time required
	(i)	High School:	Grade 10	Grade 11	Grade 12 🖂		
	(ii)	Technical/Vocational/	Community College:	1 year 🗌	2 years 🖂	3 years	rs 🗌
		Specify (Do not use ab	breviations): <i>Health I</i>	nformation Manag	ement diploma		
	(iii)	Licensed Trades: 1 Specify (Do not use all	year 2 years bbreviations):		4 years		5 years
	(iv)	University: 3 y Specify (Do not use ab	years 4 years bbreviations):		_		
(b)	Is an	y Provincial, National or	professional certificat	ion mandatory?	∑ Yes	☐ No	o
	If yes	s, please specify and pro	vide the name of the li	censing / certification	on / registration bo	dy (do i	o not use abbreviations):
		Certified with Canadian Registration with Canad				1)	
(c)	What	t additional special skills	, training, or licenses a	are needed to perform	n the job? Indicat	e the le	ength of the course/program:
	• 1 2 4 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	ify (Do not use abbrevia Intermediate computer see Analytical skills Communication skills Organizational skills Interpersonal skills Decision making and prevalled to work independated with the work independated and driver's license, work inderected to work independated to work independated and driver's license, work independated to work independanted to work independated to work independated to work independanted to work independated to work independated to work independanted to work independented to work independanted to work independented to work indepe	kills oblem solving skills lently here required by the jo		******	***	****
SUPEI	RVISO	OR'S COMMENTS – E	DUCATION AND SI	PECIFIC TRAININ			
Are the	e respo	onses to the question:	☐ Complete	☐ Incomplete	COMM	ENTS (	( <u>must</u> be completed if "Incomplete" or "No" is selected):
	-	e with the responses:	☐ Yes	□ No			
- , , , ,	g	r					Supervisor's Initials:

Pur	pose:			n on the minimum rele ae-job learning or adju		d for a job. Relevant experience may include previous j	ob-
		elevant experience quirements of this		r to and/or ( <b>b</b> ) on-the-jo	b, that is required for a ne	w person with the education recorded in Section 7 to acquir	re the skil
For	part (b), ask	yourself, "Is time	on the job requir		nd responsibilities or to a	djust to the job? If so, how much?" 7, Education and Specific Training.	
Req	uired previou	as related job expe	erience (do not i	nclude practicum or aj	pprenticeship if covered	in Section 7 – Education and Specific Training)	
	None	☐ 6 m	onths	🔀 1 year	3 years	5 years	
	Up to 3 mont	hs	onths	2 years	4 years	Other (specify)	
Des	cribe the exp	erience requireme	ents gained on pr	evious jobs here or else	where needed to prepare f	or this job:	
•	Twelve (12)	months previous	experience with	data quality and data s	tandards in clinical infor	mation systems.	
Ave	erage time rec	quired on the job	to learn and/or ac	ljust to this job:			
	1 month or fe	ewer 6 m	onths	⊠ 1 year	3 years		
	3 months	☐ 9 m	onths	2 years	Other (specify)		
Des	cribe the task	s and responsibil	ities that need to	be learned in order to sa	atisfy the requirements of	this job:	
•	Twelve (12)	months on the jo	b to become fam	niliar with department p	rocesses, applicable relat	ed software applications and department policies and proc	cedures.
ERVISO	OR'S COMI	MENTS – EXPE		*******	********	***********	
				□ I	COMMENTS (mu	<u>sst</u> be completed if "Incomplete" or "No" is selected):	
_	oonses to the e with the ro	-	☐ Complete	☐ Incomplete ☐ No			
ou agre	e with the FC	esponses:	□ 1 es	□ 1 <b>10</b>			

standards, precedents, leadership from others and direct supervision.  (a) To what extent does this job control its own work as opposed to being guided by influences such as rules, procedures, policies, supervisory presence or instruction directing actions required?  Please check the answer that most closely represents expected job requirements.  Most job requirements (to the extent possible) are set out within structure and rules and/or readily understood schedules to guide job tasks/duties required.  Some restrictions apply, but the control over setting work priorities and pace of work is contained within the job.  There are minimal restrictions, leaving significant control over the work being carried out within the scope of the job.  Other (please explain):	Section 9	9 – INDEPEN	DENT JUDGEM	1ENT							
taking actions that have no precedents to serve as a guide.  Consider the type and level of guidance provided to this job. Guidance can come from rules, instructions, established procedures, defined methods, manuals, policies, prof standards, precedents, leadership from others and direct supervision.  (a) To what extent does this job control its own work as opposed to being guided by influences such as rules, procedures, policies, supervisory presence or instruction directing actions required?  Please check the answer that most closely represents expected job requirements.    Most job requirements (to the extent possible) are set out within structure and rules and/or readily understood schedules to guide job tasks/duties required.   Some restrictions apply, but the control over setting work priorities and pace of work is contained within the job.   There are minimal restrictions, leaving significant control over the work being carried out within the scope of the job.   Other (please explain):  (b) To what extent does this job exercise judgement to determine how the work is to be done?  Please check the answer that most closely represents expected job requirements.   Work is mostly repetitive and predictable with little need for judgement. Example:		Purpose:	This section g	gathers informatio	n on the extent to which	h the job exercises independent action.					
Please check the answer that most closely represents expected job requirements.    Most job requirements (to the extent possible) are set out within structure and rules and/or readily understood schedules to guide job tasks/duties required.   Some restrictions apply, but the control over setting work priorities and pace of work is contained within the job.   There are minimal restrictions, leaving significant control over the work being carried out within the scope of the job.   Other (please explain):   To what extent does this job exercise judgement to determine how the work is to be done?   Please check the answer that most closely represents expected job requirements.   Work is mostly repetitive and predictable with little need for judgement. Example:					grees. Some jobs are hig	thly structured and have many formal procedures, while others require exercising judgement of					
Please check the answer that most closely represents expected job requirements.    Most job requirements (to the extent possible) are set out within structure and rules and/or readily understood schedules to guide job tasks/duties required.   Some restrictions apply, but the control over setting work priorities and pace of work is contained within the job.   There are minimal restrictions, leaving significant control over the work being carried out within the scope of the job.   Other (please explain):    To what extent does this job exercise judgement to determine how the work is to be done?   Please check the answer that most closely represents expected job requirements.   Work is mostly repetitive and predictable with little need for judgement. Example:						om rules, instructions, established procedures, defined methods, manuals, policies, professiona					
				ntrol its own work a	as opposed to being guide	ed by influences such as rules, procedures, policies, supervisory presence or instructions					
<ul> <li>Some restrictions apply, but the control over setting work priorities and pace of work is contained within the job.         <ul> <li>□ There are minimal restrictions, leaving significant control over the work being carried out within the scope of the job.</li> <li>□ Other (please explain):</li> </ul> </li> <li>(b) To what extent does this job exercise judgement to determine how the work is to be done?         <ul> <li>Please check the answer that most closely represents expected job requirements.</li> <li>□ Work is mostly repetitive and predictable with little need for judgement. Example:</li></ul></li></ul>		Please check	the answer that 1	most closely repres	sents expected job requ	irements.					
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Other (please explain):  To what extent does this job exercise judgement to determine how the work is to be done?  Please check the answer that most closely represents expected job requirements.  Work is mostly repetitive and predictable with little need for judgement. Example:		Some restr	ictions apply, but	the control over se	tting work priorities and	pace of work is contained within the job.					
To what extent does this job exercise judgement to determine how the work is to be done?  Please check the answer that most closely represents expected job requirements.  Work is mostly repetitive and predictable with little need for judgement. Example:		☐ There are r	ninimal restriction	ns, leaving significa	ant control over the work	being carried out within the scope of the job.					
Please check the answer that most closely represents expected job requirements.  Work is mostly repetitive and predictable with little need for judgement. Example:		Other (plea	ıse explain):								
Work is mostly repetitive and predictable with little need for judgement. Example:	b)	To what extent does this job exercise judgement to determine how the work is to be done?									
		Please check	the answer that 1	most closely repres	sents expected job requ	irements.					
Work may present some unusual circumstances that require judgement or choices to be made. Example:		☐ Work is m	ostly repetitive ar	nd predictable with	little need for judgement	t. Example:					
work may present some unusual circumstances that require judgement of choices to be made. Example:		Work max		usual aimaumatamaa	a that magnina in dagmant	on choices to be made. Evennale.					
		•	•			· · · · · · · · · · · · · · · · · · ·					
♦ Choice of methods/procedures when determining the best way to source data and report results.		◆ Cnoice of	metnoas/proceat	ares wnen aetermii	ning the best way to sout	rce aata ana report resuits.					
Work presents difficult choices or unique situations that require judgement. Example:		☐ Work pres	ents difficult choi	ices or unique situa	tions that require judgem	nent. Example:					
**********************************						*********************					
SUPERVISOR'S COMMENTS – INDEPENDENT JUDGEMENT  COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" is selected):	SUPERV	VISOR'S CO	MMENTS – IND	EPENDENT JUD	GEMENT	COMMENTS (must be completed if "Incomplete" or "No" is selected):					
Are the responses to the question:   Complete Incomplete	Are the	responses to t	he question:	☐ Complete	☐ Incomplete						
Do you agree with the responses:	Oo you a	agree with the	responses:	☐ Yes	□ No						
Supervisor's Initials						Supervisor's Initials:					

#### **Section 10 – WORKING RELATIONSHIPS**

Purpose: This section gathers information on the typical contacts or working relationships <u>necessary</u> in doing the job.

What are the typical contacts or working relationships **necessary** in doing this job? For each contact listed, determine the purpose of the contact and **check off all that apply** in the chart below. **Do not include contact with employees you supervise.** 

#### **Purpose of Contact:**

- A No exchange
- **B** Exchange of factual or work-related information
- C Explanation and interpretation of information or ideas
- **D** Discussion of problems with a view to obtaining consent, cooperation and/or coordination of activities
- **E** Counseling
- **F** Secure cooperation of others for the development of services, programs, policies or agreements on behalf of the Program / Department
- **G** Negotiation of service and / or supply agreements

		PURPOSE OF CONTACT Check off all that apply (more than one, if applicable						
	A	В	C	D	E	F	G	
Employees in the same department		X	X	X		X		
Employees in another department/site (specify)		X	X	X		X		
Students		X	X	X				
Supervisor / supervisors of programs / departments or services		X	X	X				
Clients / patients / residents	X							
Family of clients / patients / residents	X							
Physicians		X	X	X		X		
Business representatives		X						
Suppliers / contractors	X							
Volunteers	X							
General Public	X							
Other health care organizations or agencies		X	X	X				
Professional organizations / agencies		X	X	X				
Government departments		X	X	X				
Social Service establishments	X							
Community Agencies	X							
Police and Ambulance	X							
Foundations	X							
Others (specify)								

## Section 10 – WORKING RELATIONSHIPS (cont'd)

Questions (b) to (k) that follow provide a series of situations that may be encountered in your job. Please provide the response that fits best for each situation. Provide examples or specify where requested.

HOV	V OFTEN DOES YOUR JOB REQUIRE YOU TO:	Almost never	Sometimes	Often	Most of the time
<b>(b)</b>	Have to tell people things they <u>DO NOT</u> want to hear?				
	<ul> <li>Other employees</li> </ul>		X		
	<ul> <li>Client / patients / residents / families</li> </ul>	X			
	The general public	X			
	<ul><li>Other (specify)</li></ul>				
(c)	Have contact with very upset or very angry:				
	<ul> <li>Clients / patients / residents / families (not other workers)</li> </ul>	X			
	<ul><li>Outside groups (not other workers)</li></ul>	X			
	■ General public	X			
	<ul> <li>Other employees</li> </ul>		X		
	<ul> <li>Management</li> </ul>		X		
	<ul><li>Physicians</li></ul>		X		
	<ul><li>Other (specify)</li></ul>				
(d)	Have contact with extreme / special needs clients / patients / residents?				
	Specify:	X			
(e)	Talk with clients / patients / residents to:				
	<ul> <li>Get information from them</li> </ul>	X			
	■ Inform them	X			
	<ul> <li>Counsel them</li> </ul>				
	Devise mutual goals / objectives with them	X			
	<ul> <li>Check on their progress</li> </ul>	X			
<b>(f)</b>	Talk with families to:				
	<ul> <li>Get information from them</li> </ul>	X			
	■ Inform them	X			
	Counsel them				
	Devise mutual goals / objectives with them	X			
	Check on their progress	X			
(g)	Talk with physicians to:				
-	Get information from them			X	
	■ Inform them			X	
	■ Devise mutual goals / objectives with them			X	

# Section 10 – WORKING RELATIONSHIPS (cont'd)

HOW	V OFTEN DOES YOUR JOB REQUIRE YOU TO:	Almost never	Sometimes	Often	Most of the time
(h)	Talk with general public to:				
	<ul><li>Provide information</li></ul>	X			
	<ul> <li>Respond to questions</li> </ul>	X			
	<ul> <li>Make presentations</li> </ul>	X			
(i)	Talk with other employees to:				
	■ Get information from them			X	
	■ Inform them			X	
	■ Counsel / <i>persuade</i> them		X		
	Give them advice on work procedures		X		
	■ Get advice from them on work procedures		X		
	<ul> <li>Get cooperation from other parts of the organization on projects and programs</li> </ul>		X		
	■ Other (specify)				
<b>(j</b> )	Talk to vendors, contractors, consultants, government agencies and other external groups or organization	s to:			
	<ul> <li>Get information from them</li> </ul>		X		
-	<ul> <li>Confer with peer professionals</li> </ul>		X		
	■ Inform them		X		
	Arrange for services	X			
	Devise mutual goals / objectives with them		X		
	■ Lead meetings		X		
	■ Check on their progress		X		
	■ Other (specify)				
(k)	Other (specify):				
	***********	ماه ماه ماه ماه ماه ماه			
RVI	SOR'S COMMENTS – WORKING RELATIONSHIPS				
-1 <b>\</b> \ 1\	COMMENTS (must be complete	d if "Incomplete" (	or "No" is so	elected):	
he res	sponses to the question:   Complete Incomplete	<u> </u>			
	ree with the responses:				
11 201					

11 – IMPACT OF ACTION					
		n on the likelihood of in rces and services, and th		carrying out the duties of the job. Consider th	e
When carrying out your job cand not considered as careles				act or an outcome on the following? Such effects a	are typ
Injury or discomfort of others If yes, please provide an exar				Is an impact likely? Yes	No
Embarrassment in public, clie If yes, please provide an exar  • Improper release of info	nple(s):			Is an impact likely? Yes 🖂	No
Delays in processing or hand If yes, please provide an exar  Inadequate information	nple(s):	·	s king and/or allocation of resour	Is an impact likely? <i>Yes</i> ⊠	No
Actions which impact on dep If yes, please provide an exar	artmental / site / agendaple(s):	cy / SHA / Affiliate opera	·	Is an impact likely? Yes	No
Damage to equipment / instru If yes, please provide an exar	ments	·		Is an impact likely? Yes	No
Loss of or inaccurate informa If yes, please provide an exar  Inaccurate information	nple(s):	of statistical reports.		Is an impact likely? Yes	No
Financial losses including wi If yes, please provide an exar  • Inaccurate statistics pro	nple(s):	•		Is an impact likely? Yes	No
Other – If yes, please provide an exar			, canger anceamen	Is an impact likely? Yes	No
WISOD'S COMMENTS IN			*********	******	
e responses to the question:	☐ Complete ☐ Yes	N ☐ Incomplete ☐ No	COMMENTS (must be co	ompleted if "Incomplete" or "No" is selected):	
agree with the responses:	□ res	☐ 1 <b>10</b>		Supervisor's Initials:	

## Section 12 – LEADERSHIP/SUPERVISION

	thers information of the carry		pervise others, lead others and / or provide functional guidance or technical
Leadership refers to the require carry out their job. <b>Do not incl</b>			rs, provide functional guidance or provide technical direction to enable other employees t
Specify any jobs or work group	as appropriate, und	er one or more of these cat	tegories. Check all that apply and provide examples.
☐ Familiarize new employees	with the work area	and processes	Examples Staff, physicians
Assign and/or check work of	of others doing work	similar to yours	
Lead a project team, prioriti achieve planned outcome(s)		k, monitor progress to	
Provide functional advice / tasks	instruction to others	in how to carry out work	Staff, physicians
Provide technical direction carry out their primary job		d in order for others to	Staff, physicians
Provide input to appraisal, h	niring and/or replace	ment of personnel	·
Coordinate replacement and	l/or scheduling of en	nployees	
Supervise a work group; ass take responsibility for all th		, methods to be used, and	
Supervise the work, practice	es and procedures of	a defined program	
☐ Supervise the work, practice	es and procedures of	a department	
Provide counseling and/or c	oaching to others		
Provide health promotion /	outreach (teaching /	instruction)	
Other (specify)			
	********	********	****************
ERVISOR'S COMMENTS – LEA	ADERSHIP/SUPE	RVISION	
the responses to the question:	☐ Complete	☐ Incomplete	COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" is selected):
ou agree with the responses:	☐ Yes	□ No	
			Campagrigan's Initials

#### Section 13 – PHYSICAL DEMANDS

Purpose: This section gathers information on the physical effort and for the accurate hand/eye or hand/foot coordination required on a regular basis in your job.

- (a) What **physical effort** is required on a **typical** basis for your job? Please provide examples that are applicable to your job.
  - Duration means individual periods of **uninterrupted time** (except for scheduled breaks) i.e. how long you have to perform the activity each time.
  - Frequency means **how often** each activity occurs within the day.

Indicate the duration of time that the activity is present during the normal workday or shift (e.g., for an 8 hour shift – 6 hours = 75%; 4 hours = 50%; 2 hours = 25%; 1 hour = 12%; 1/2 hour = 6%). **Percentages may not add up to 100% (due to simultaneous activities).** 

Place a checkmark in the chart below indicating the duration, frequency and weight of the activity. Only indicate weight where applicable.

**Light weight** – up to 9 kg / 20 lbs

Occasional – means the activity occurs once in a while – less than 50% of the time

**Medium weight** – over 9 kg / 20 lbs

**Regular** – means the activity occurs often – between 50% - 75% of the time

**Heavy weight** – over 23kg / 50 lbs

**Frequent** – means the activity occurs every day – over 75% of the time

Exertions that are infrequent or that are not typical of the performance of the job should not be considered.

	DURATION		FREQUENC	Y	WEIGHT
ACTIVITY EXAMPLES	Approximate % of time/day	Occasional	Regular	Frequent	Light, Medium, Heavy (specify)
Computer operation	75 – 90%			X	
Sitting	75 – 90%			X	
Reaching/crouching	10 – 20%			X	L-M
Walking	5 – 20%			X	
Standing	5 – 20%			X	
Lifting/moving	5 - 15%			X	L-M
Driving	0 – 10%	X			

Section 1	13 _	PHY	SICAL	DEMA	NDS	(cont'd)

(b) Does your work require accurate hand/eye or hand/foot coordination? Please provide examples that are applicable to your job.

Indicate the duration of time that the activity is present during the normal workday or shift (e.g., for an 8 hour shift – 6 hours = 75%; 4 hours = 50%; 2 hours = 25%; 1 hour = 12%; 1/2 hour = 6%). **Percentages may not add up to 100% (due to simultaneous activities).** 

**Examples**: keyboard skills, repairing fine instruments/equipment; floor polishers; folding laundry; mechanical; plumbing; giving injections; dispensing oral medications; lawn mowers; sorting mail; electrical; driving; drafting; using long-handled tools such as mops and shovels; stocking shelves; positioning patients and equipment; carpentry.

Place a checkmark in the chart below indicating the frequency of occurrence over a year.

Occasional – means the activity occurs once in a while – less than 50% of the time

Regular – means the activity occurs often – between 50% - 75% of the time

Frequent – means the activity occurs every day – over 75% of the time

DURATION		Y	
Approximate % of time/day	Occasional	Regular	Frequent
75 – 90%			X
75 – 90%			X
10 – 25%			X
10 – 25%			X
0 – 10%	X		
	Approximate % of time/day  75 - 90%  75 - 90%  10 - 25%	Approximate % Occasional  75 - 90%  75 - 90%  10 - 25%  10 - 25%	Approximate % Occasional Regular  75 - 90%  75 - 90%  10 - 25%  10 - 25%

	******	*******	***********************
SUPERVISOR'S COMMENTS – PH	YSICAL DEMANI	OS	
Are the responses to the question:	☐ Complete	☐ Incomplete	COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" are selected):
Do you agree with the responses:	☐ Yes	□ No	
			Supervisor's Initials:

#### Section 14 – SENSORY DEMANDS

Purpose: This section gathers information on the frequency and duration of sensory demands required by your job.

(a) What **Visual Effort** is required on a **concentrated** basis in your job? Please provide **examples** that are applicable to your job.

Indicate the duration of time that the activity is present during the normal workday or shift (e.g., for an 8 hour shift – 6 hours = 75%; 4 hours = 50%; 2 hours = 25%; 1 hour = 12%; 1/2 hour = 6%). **Percentages may not add up to 100% (due to simultaneous activities).** 

Duration means individual periods of **uninterrupted time** (except for scheduled breaks) – i.e. how long you have to perform the activity each time.

Place a checkmark in the chart below indicating the frequency of occurrence over a year.

Frequency means **how often** each activity occurs within the day or week.

Occasional – means the activity occurs once in a while – less than 50% of the time

- means the activity occurs often – between 50% - 75% of the time

- means the activity occurs every day – over 75% of the time

	DURATION		FREQUENC	Y
ACTIVITY EXAMPLES	Approximate % of time/day	Occasional	Regular	Frequent
Computer operation	75 – 90%			X
Reading	75 – 90%			X
Driving	0 – 10%	X		
	<u> </u>			

#### Section 14 – SENSORY DEMANDS (cont'd)

(b) Does your job require that you **Listen Attentively**? Please provide **examples** that are applicable to your job.

Indicate the duration of time that the activity is present during the normal workday or shift (e.g., for an 8 hour shift – 6 hours = 75%; 4 hours = 50%; 2 hours = 25%; 1 hour = 12%; 1/2 hour = 6%). **Percentages may not add up to 100% (due to simultaneous activities).** 

Place a checkmark in the chart below indicating the frequency of occurrence over a year.

- **Examples**: taking dictation, counseling; negotiating; taking minutes of meetings; taking telephone messages; operating a switchboard; alarm systems; mechanical/equipment sounds; taking directions or instructions; observing clients/patients/residents.
- Duration means individual periods of **uninterrupted time** (except for scheduled breaks) i.e. how long you have to perform the activity each time.
- Frequency means **how often** each activity occurs within the day or week.

Occasional – means the activity occurs once in a while – less than 50% of the time

Regular – means the activity occurs often – between 50% - 75% of the time

Frequent – means the activity occurs every day – over 75% of the time

	DURATION		FREQUENC	Y
ACTIVITY EXAMPLES	Approximate % of time/day	Occasional	Regular	Frequent
Meetings	20 – 50%		X	
Instruction	20 – 40%			X
Communication	10 – 25%			X

Section 14 – SENSORY DEMANDS (	cont'd)									
(c) Must attention be shifted freque	ently from one job de	etail to another?								
Examples: keyboarding and ar	Examples: keyboarding and answering the telephone; dictatyping; repairing and listening to equipment									
Yes 🖂 No										
If yes, please give <b>examples</b> :										
• Computer operation, phor	ne calls, staff interac	tions.								
SUPERVISOR'S COMMENTS – SEI			*****************							
Are the responses to the question:	☐ Complete	☐ Incomplete	COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" are selected):							
Do you agree with the responses:	☐ Yes									
			Supervisor's Initials:							

#### **Section 15 – WORKING CONDITIONS**

Purpose: This section gathers information on the undesirable or disagreeable environmental conditions or hazards under which the job is carried

out.

(a) Are you exposed to some degree of unpleasantness in the day-to-day activities of your job? Check all conditions that apply to you, and indicate only one of "occasional", "regular", or "frequent".

Occasional – means the condition occurs once in a while – less than 50% of the time

Regular – means the condition occurs often – between 50% - 75% of the time

Frequent – means the condition occurs every day – over 75% of the time

CONDITION (specify if applicable)	Occasional	Regular	Frequent
Blood / body fluids			
Chemical substances (specify) toner	X		
Cold	X		
Congested workplace			
Dust			
Extreme temperature			
Foul language	X		
Grease			
Head lice			
Heat	X		
Inadequate lighting			
Inadequate ventilation			
Insects, rodents, etc.			
Interruptions			X
Isolation			
Latex			
Moisture			
Mold			
Multiple deadlines			X
Noise	X		
Odor			
Oil			
Radiation exposure (specify)			
Second-hand smoke			
Soiled linens			
Steam			
Transporting or handling human remains			
Travel	X		
Vibration			
Other (specify)			

#### Section 15 – WORKING CONDITIONS (cont'd)

(b) Is there some degree of exposure to hazards in the day-to-day activities of your job? Check all hazards that apply to you, and indicate only one of "occasional", "regular", or "frequent".

Occasional – means the condition occurs once in a while – less than 50% of the time

Regular – means the condition occurs often – between 50% - 75% of the time

Frequent – means the condition occurs every day – over 75% of the time

CONDITION (specify if applicable)	Occasional	Regular	Frequent
Abusive clients			
Blood / body fluids			
Chemical substances (specify) <i>toner</i>	X		
Traveling in inclement weather	X		
Excessive / unpredictable weights			
Exposure to infectious disease (specify)			
Extreme noise			
Faulty / inadequate equipment			
Personal injury			
Personal safety at risk due to isolation			
Radiation exposure (specify)			
Sharp objects			
Small aircraft			
Steam			
Verbal and/or physical abuse			
Violence			
Working from heights			
Other (specify)			

Sectio	on 15 – WORKING CONDITI	ONS (cont'd)		
Do you have to take certain training, precautions or wear protective clothing to a precaution(s) normally taken.)			wear protective clothin	g to avoid a work injury? (Check one and provide an explanation or example of the type of
	Yes 🖂 No	<i>p</i> 🗌		
	Please explain your answer:			
	<ul> <li>Personal Protective Equ</li> <li>Transfer, Lifting, Repos</li> <li>Workplace Hazardous M</li> </ul>	itioning (TLR)	Systems (WHMIS)	
		*****	*******	******
SUPE	CRVISOR'S COMMENTS - V			
Are th	he responses to the question:	☐ Complete	☐ Incomplete	COMMENTS ( <u>must</u> be completed if "Incomplete" or "No" are selected):
	ou agree with the responses:	☐ Yes	□ No	
				Supervisor's Initials:

ac	dd any additional information or comments and reference	the specific JFS section and question as appropriate.	
on 1	17 – SIGNATURES		
	Single job submission: NAME: (Please Pr	nt Legibly):	
	Single job submission.		
	SIGNATURE:		
		DATE:	
	SIGNATURE:	THE SAME JOB). Please print your name, then sign:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING	THE SAME JOB). Please print your name, then sign:  SIGNATURE:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING NAME:	DATE: THE SAME JOB). Please print your name, then sign:  SIGNATURE: SIGNATURE:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING NAME:  NAME:	DATE: THE SAME JOB). Please print your name, then sign:  SIGNATURE: SIGNATURE: SIGNATURE:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING NAME:  NAME:  NAME:	DATE: THE SAME JOB). Please print your name, then sign:  SIGNATURE: SIGNATURE: SIGNATURE: SIGNATURE:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING NAME:  NAME:  NAME:  NAME:	DATE: THE SAME JOB). Please print your name, then sign:  SIGNATURE: SIGNATURE: SIGNATURE: SIGNATURE: SIGNATURE: SIGNATURE:	
	SIGNATURE:  Group submission (NAMES OF EMPLOYEES DOING NAME:  NAME:  NAME:  NAME:  NAME:	DATE:  THE SAME JOB). Please print your name, then sign:  SIGNATURE:  SIGNATURE:  SIGNATURE:  SIGNATURE:  SIGNATURE:  SIGNATURE:  SIGNATURE:  SIGNATURE:	

Section 18 – OUT-OF-SCOPE SUPERVISOR'S COMMENTS							
Please add any additional information or comments and reference the specific JFS section and question as appropriate.							
Immediate Out-of-Scope Supervisor							
Name: (Please print legibly)		<del></del>					
Signature:							
Job Title:							
Department:							
Work Phone Number:							
E-Mail Address:							
_							
Date:							

# **Appendix A Sample Key Activity Summary Statements**

#### A

- Accounting
- Accounting operation
- Activities and events
- Administration and communication
- Administration duties
- Administrative activities
- Administrative functions
- Administrative procedures
- Administrative support to executive levels
- Admission, discharges and transfers
- Analysis and detection of epidemics
- Assessment and diagnosis
- Assists with training programs

## В

- Budget activities
- Budget administration
- Budget and financial management
- Budget and professional development
- Budget and unit administration
- Budget management
- Budget preparation and control
- Budget unit administration

# C

- Carpentry functions
- Cleaning designated areas

- Cleaning functions
- Clerical duties
- Clinical and patient pastoral services
- Clinical nursing practice
- Clinical pharmacy
- Clinical practice
- Clinical services
- Coding and abstracting
- Collaboration and Education
- Committee and coordination activities
- Committee and professional development
- Committee involvement
- Committee participation
- Committee representation
- Committees and communication
- Committees and community liaison
- Committees and meetings
- Communication and coordination
- Communications and public relations
- Community involvement
- Community resources and liaison
- Compiling reports and statistics
- Consultation
- Consultation and collaboration
- Consultation and program development
- Consultation with team
- Contact with medical staff
- Contact with vendor representatives
- Continuing education

- Control and allocation of beds
- Control of expenditures and government regulations
- Coordination and communication
- Coordination of health services functions
- Coordination of internal and external health care professionals
- Counseling
- Counseling and patient education
- Counseling, treatment and referrals

# D

- Daily accounts receivable functions
- Department and administrative activities
- Department management
- Development of departments
- Development of nursing education programs
- Development of quality assurance programs
- Diagnosis
- Discharge planning
- Dispensing drugs and monitoring patient profiles
- Drug distribution
- Drug selection and information services

# $\mathbf{E}$

Education

JE: Revised Dec 19/06

- Education (non patient)
- Education and research
- Education consultant
- Education program implementation
- Educational and professional development
- Emergency procedures
- Enforces security, fire and safety regulations
- Equipment testing
- Evaluates radiographs for quality
- Evaluation

# F

- Financial and department planning
- Financial management
- Financial systems and controls
- First aid
- Food distribution
- Food preparation
- Food service and nutritional services

# G

General office duties

# H

- Health records and quality assurance
- Hospital management
- Housekeeping activities
- Human resource and budget management
- Human resource functions
- Human resources management

#### ]

- Installations
- Investigations

## L

- Laboratory Aide functions
- Laboratory technical functions
- Labour relations functions
- Laundry operations
- Lawn and garden maintenance
- Life safety programs and services

# M

- Mail and filing
- Maintains directory and files
- Maintains inventory control
- Maintenance and administration
- Maintenance and cleanliness
- Maintenance and committee work
- Maintenance and trouble shooting
- Maintenance of equipment
- Maintenance of records
- Maintenance of telephone and records
- Management of department
- Management of Health Records Department
- Management of laboratory
- Management of systems contractors and suppliers
- Management of the library
- Management of volunteers
- Materials management programs
- Media relations
- Medical management

- Menu board maintenance
- Mobilization and transporting of patients
- Monitors entry and exit of visitors/patients in and out of hospital

#### N

- Narcotic and controlled drugs
- Narcotic control drug audit
- Nursing care process
- Nutritional and dietary assessment

## 0

- Occupational therapy program
- Ongoing health program administration
- Operates cash register
- Ordering supplies
- Ordering supplies and inventory
- Orientation
- Orientation of new staff
- Other secretarial functions

# P

- Painting functions
- Participation in committees
- Patient care
- Performs electrical circuit installations and completes electrical change requests
- Performs laboratory test procedures
- Performs preventative maintenance
- Performs radiographic examinations
- Pharmacy budget and committees
- Pharmacy functions
- Physiotherapy program
- Planning and organizing

JE: Revised Dec 19/06

- Planning and organizing carpentry activities
- Planning and organizing of daily painting activities
- Planning and organizing plumbing activities
- Planning and unit administration
- Plant maintenance
- Plant operations
- Play therapy
- Plumbing functions
- Policy and procedure development
- Preparation of annual budgets
- Prepares and writes programs
- Processing of doctors orders
- Production reports and records
- Professional development
- Professional growth
- Professional standards
- Program development
- Protection of hospital building and premises
- Provides assistance to departments on request
- Provides information and Library Services
- Provides physical care to patients
- Psycho-social assessment and counseling
- Public inquires
- Public relations
- Pulmonary function testing
- Purchasing activities

# Q

- Quality assurance and audit
- Quality assurance and maintenance of equipment
- Quality assurance/control
- Quality control and preventative maintenance

# R

- Receipt and delivered items
- Reception and telephone
- Receptionist functions
- Recording and monitoring results
- Releasing information
- Repairs and maintenance to equipment
- Report production
- Reporting and communication
- Reporting and documentation
- Reporting the test results
- Reports and records information required by nursing staff
- Research
- Research and education
- Research into hospital activities
- Respiratory care
- Responds to incoming/outgoing telephone calls and inquires
- Reviewing test results

## S

- Scheduling and coordination activities
- Scheduling and processing

- Scoring and interpretation
- Secretarial functions
- Selects, acquires and organizes library materials
- Social work functions
- Sterile product preparation
- Strategic planning
- Supervises activities
- Supervises technicians
- Supervision
- Surveillance of nursing units
- Systems development process
- Systems planning and maintenance

# $\mathbf{T}$

- Teaching and education
- Telephone and reception
- Test administration
- Testing procedure
- Therapeutic counseling and treatment
- Training
- Transcription of medical reports

#### U

- Unit administration
- Unit management
- Unit nursing specialized activities
- Unit/technical management

# $\mathbf{W}$

• Word processing and typing function

JE: Revised Dec 19/06